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Welcome

Our Vision is that children and young people who come into our care are provided with safe and stable care, will be looked after well and prepared for adult life.

We want all children and young people in our care to grow into emotionally balanced, well educated and resilient young people who know how to cope with the demands of life in care and after care.

Nottingham City Council and our partners recognise the value of **prevention and early intervention** and works to do all it can to support children in need and their families. We believe that in most cases children achieve their potential and thrive best within their families of origin.

Sometimes children cannot be cared for in their birth families and do not have appropriate networks in the community. For this group of children and young people we have a responsibility, as **corporate parents**, to provide care and to work with partner agencies to best meet their needs and prepare them for their future.

As corporate parents we are committed to ensuring that children in our care have a clear **plan for permanency** that meets their individual needs. We want all children in care to experience safe and positive parenting, which helps them to achieve their full potential and obtain the best outcomes possible. Where it is in the best interests of the child we will always seek to keep sibling groups together and we will ensure that wherever possible the child's ethnic, religious and cultural heritage are taken into account.

As corporate parents we have already launched our **Children in Care and Care Leavers Charter**, monitored by an annual 'Have Your Say' survey. We are proud that we have a strong **Children in Care Council** to ensure that the voice of children in our care informs our decisions.

This document details how we, and partner agencies, will work together to make this vision a reality for children in care and care leavers, how we will act on the views of children, young people and their carers to improve our service to them and what our key priorities are for 2014 to 2016.

Councillor David Mellen, Portfolio Holder for Children's Services

Context

At the time of producing this strategy Nottingham had 575 children in care and 356 care leavers. In financial year 2012/13 the local authority spent approximately £27.4m to support the children in our care.

Children can come into the care of the local authority for many reasons and the plan for every child is tailored to meet their individual needs. Wherever possible we will work with birth families and the wider community to return a child to a safe home environment with their parents or extended family through the use of Special Guardianship or Residence Orders. Where this is not possible we will seek to find a permanent, safe and stable environment within our care.

Our preferred option for securing permanence for children who cannot safely return to their family is to secure an adoptive family. As of December 2013, we have 179 young people where adoption has been deemed to be the best option. New government targets mean that we'll be working hard over the next year to reduce the amount of time it takes to agree adoptive placements and match children to the right families.

For some children with very specific or complex needs an adoptive placement may not be the best way to meet their needs. For these children and young we have a range of other provision available including fostering placements or residential homes. Fostering and residential placements are delivered by both Nottingham City Council and other independent/external providers. See table one for a breakdown of children placed in fostering and residential placements.

National and local shortages of potential adoptive families and foster carers mean that the availability of placements can be an issue for the local authority. We have recently launched a refreshed Recruitment Strategy for 2014/15 to ensure we encourage those interested in adopting or fostering to come forward and to make sure the information and support they receive is fit for purpose.

Type of Placement	Number Children in Care
Internal Residential	20
External Residential	52
Internal Foster Care	194

External Foster Care	222
Other	87
Total	575

Table 1: Number of children in care by placement type as at 3rd December, 2013 (Source: 'Weekly Children in Care (CiC) and 18+ Report – 10/12/2013').

We also have a statutory responsibility to support young people leaving our care to move towards independence. We work closely with partners to ensure that care leavers in Nottingham City have access to suitable accommodation, advice and guidance to help them find employment or further training opportunities and continued support through their Personal Advisor.

In 2011, we launched our **Children in Care and Care Leavers Charter**. This is led through the Children in Care Council and the views of children and young people are gathered on an annual basis through our 'Have Your Say' Survey. You can see the full charter at appendix two. Our Joint Strategic Needs Analysis (JSNA) also provides us with vital information about the needs of children in our care and has guided this strategy.

Strategic Priority Statements

When determining the Strategic Priorities Statements (SPS) described in this document, we took into consideration the assessed needs of children in care and care leavers as detailed in the Children in Care Joint Strategic Needs Assessment (2013). We also listened to the views of children in care, care leavers and professionals involved in caring and supporting our young people.

Strategic Priority Statement One (SPS1)

To improve the physical and emotional health, and well being of children in care. This includes the timely completion of health checks, dental checks, Strengths and Difficulties Questionnaires and immunisations. In addition, we will reduce young pregnancy and substance misuse.

Strategic Priority Statement Three (SPS3)

To ensure children in care and care leavers are better able to deal successfully with significant changes in their lives. This includes improving transition into independence, and ensuring there are consultation and participation opportunities.

Strategic Priority Statement Five (SPS5)

To ensure care leavers have access to suitable accommodation and support.

Strategic Priority Statement Two (SPS2)

NCC believes that all children should grow up with their birth families. Where this is not able to happen we will secure permanency through adoption, special guardianship, residence orders or long-term fostering.

Our Six Strategic Strategic Priority Statement Four (SPS4)

To improve the educational attainment of children in care and to ensure care leavers engage in employment, education or training, including voluntary and work experience opportunities.

Strategic Priority Statement Six (SPS6)

To reduce offending behaviour through strong collaborative partnership work.

Priorities

Children and Young Peoples' Participation in determining plans for their lives

We aim to provide every child and young person with the opportunity to have their say about the services they receive, and we promote a culture of ongoing engagement and participation across the Children's Partnership.

- We try to work in a way that empowers children and young people to participate so they can have their say in their own care plans or pathway
 plans. We will continue to provide opportunities for those with individual care plans to lead the processes that support their care. A creative
 way of achieving this has been through supporting young people to chair their own review meetings. This has proved successful and has
 contributed to our positive participation performance figures.
- Annually we send out the 'Have your Say' survey which has been designed to capture the views of children and young people in relation to
 their experience of care. The results are analysed and officers are challenged to make improvements to the care and support that children in
 care and care leavers receive. Nottingham City Council has undertaken this survey since 2011. As a result of feedback, we have improved the
 way our children and young people and care leavers access our advocacy service.
- The Children in Care Council for young people in care and care leavers form a sub-group of the Corporate Parenting Board and also attend
 the Board and contribute to the re-design of the annual survey. The Children in Care Council is important in reshaping the way services for
 children in care and care leavers are provided. Participation is often through supporting Officers in the Council to interview for vacant posts for
 children's Residential Registered Managers and at Director level and above.
- The Children in Care Council feeds into the Youth Cabinet, Youth Council, Primary Parliament and from 2014, the Special People Group.

Our Team

We know that a strong and stable relationship with professionals is vital to ensure that children in care, care leavers and carers feel well supported and are able to thrive.

Children, young people and carers are likely to be supported by a number of different teams as they move through the care process. Whilst we know that this can cause some disruption we think it's important that the support on offer changes as the needs of the child or young person develop.

This section seeks to outline the roles and responsibilities of the teams that work with our children in care and care leavers.

The local authority and its partners are clear that every child does matter and that all children have the right to a safe, secure and loving environment so that they can achieve their very best.'

The Children in Care Social Work Team

The Children in Care Team work with children from 0-15 years of age with children in a variety of settings that meet their individual needs. The Team works on achieving permanence for every child through Adoption, Special Guardianship, Residence Orders and Long Term Fostering.

Nottingham city is committed to support families who have children and young people on the edge of care through providing targeted support.

'We have established a dedicated team to meet the specific needs of children in care.'

15 Plus Team and Personal Advisors Leaving Care

The 15 Plus Team ensures all young people between the ages of 15 and 25 years get the best support possible in their preparation for moving on into adulthood.

Every young person will be given the opportunity to explore their independence with an individual support package that allows them to develop, learn, or re-learn the skills that will be needed for successful independent living.

We have supported a number of young people through further and higher education, with some going on study at a post-graduate level. We are very proud of our young people who have gone on to achieve huge educational successes.

The 15+ Team also incorporates a service for unaccompanied asylum seeking young people. Many of these young people have had a difficult life and continue to need help to find suitable accommodation, education or training and may also need emotional or financial support.

'We are dedicated to ensuring young people are fully supported in the journey to adulthood so that they can become successful adults.'

Fostering and Adoption Service (Including post order support)

The Fostering and Adoption Service aims to provide high quality family based care that ensures that children in care receive a positive experience of home and family life.

To achieve this we recruit, assess, train and support foster carers and adopters to support children in achieving well in all aspects of their physical, emotional and intellectual development. A variety of foster carers and adopters are recruited and trained to meet the diverse needs of children and reflect the ethnic and cultural background of the community we serve.

All foster carer and adoption applicants are rigorously screened, thoroughly assessed and carefully trained so that they can provide safe and supportive homes for children in care, children placed for adoption.

Support is available to adopters after the adoption order is granted to enable them to learn and adapt to the changing needs of children. We offer a range of support including a designated Adoption Support Services Adviser (ASSA) who is there to help adopters access adoption support and other specialist services. (Our full range of post order support is included in our Adoption Passport which is available from our website, http://www.nottinghamcity.gov.uk/adopt).

'We recognise how important it is to listen to children in care, and are dedicated to playing our part in representing the views of children and young people and encouraging them to voice views on how they are cared for.'

Children's Homes

Nottingham City Council has nine small residential homes offering care and accommodation for children and young people between the ages of 12 - 25 years. A wide range of care and support including;

Short term emergency care and long term care (17 beds)

Semi-independent accommodation for young people who are 16 years and over (12 beds)

Short breaks unit for children and young people with learning disabilities, physical disabilities and a range of associated challenging behaviours (11 beds)

All our homes are safe and welcoming and we are proud to provide high quality care with 2 of our homes judged as 'OUTSTANDING' by Ofsted.

Every effort is made to provide children and young people with the necessary support and nurture needed for them to achieve the best outcomes possible.

We quality assure all private and charitable run Residential Children's Homes and semi-independent provision in an effort to ensure all young people receive the same high quality care.

Some of our children are placed away from Nottingham city in residential children's homes and where this is the case we give our assurance to our young people and their families that we rigorously monitor the homes and extend all support and services to our children.

'We are dedicated to provide children and young people with the necessary support and nurture needed for them to achieve the best outcomes possible.'

Targeted Support Team Supporting Children on the Edge of Care

This service works with approximately 200 families in a year to maintain the family unit.

The Targeted Support Team provides a range of interventions which help achieve the following:

- The prompt return home of children in care, where appropriate.
- The stabilisation of fostering, adoption or special guardianship placements which risk breakdown.
- The successful move of a young person to a new placement.
- The reduction of children entering care.

An extended service is also offered during the evenings and weekends.

'We aim to be supportive, dynamic, relevant and beneficial to the children and families with whom we work with on a daily basis.'

The Children's Placement Service

The Children's Placement Service is the single point of access for the procurement, brokerage, management and quality assurance of care placements. The Service is responsible for providing every child and young person with the best possible placement, which meets their needs, wishes and feelings and provides them with the opportunity to thrive and achieve. This could be an internal (Nottingham City Council) placement, or an external placement, commissioned through the Regional Provider Framework, or on a spot-purchased basis.

The Placement Service undertakes activities which ensure that all children and young people are accessing high quality care placements.

'We work to ensure all children have access to the best quality care available.'

Neighbourhood Fieldwork Teams

There are twelve neighbourhood field work teams based throughout the city. Their aim is to safeguard the children and young people they work with, developing appropriate plans with children and families so that wherever possible, families can be kept together.

However there are occasions when children have to come into the care of the local authority. While in most cases the responsibility for these children will be transferred from a Neighbourhood Fieldwork team to the Children in Care Team or the 15 Plus Team, on occasion fieldwork teams will support children through adoption, Special Guardianship, Residence Orders and long term fostering or into independence.

'We aim to be child focused in their planning and will ensure that the child's views are understood and acted upon'.

Virtual School

Our children often have a poor start in schools and often need help to catch up. We have a 'Virtual School' that works with a network of Designated Teachers who are dedicated to ensuring that our children achieve the best they can in line with all other children. The Virtual School aims high for our children.

The role of the Virtual School is to monitor, support and provide interventions to ensure that children in care achieve their best possible educational outcomes. The school reports on the completion of Personal Education Plans and audits the quality. It also supports schools to fulfill their statutory duties to children in care.

'We support the educational progress of children in care so that they can achieve the best possible results for them.'

Action Plan

SPS1 - HEALTH

To improve the physical and emotional health, and well-being of children in care. This includes the timely completion of health checks, dental checks, Strength and Difficulties Questionnaires and immunisations. In addition, we will to reduce young pregnancy and substance misuse.

What We've Done So Far		What We Plan To Do Next
1. We ensure children over the age of two years are registered with	1.	To ensure that children and young people have access to dedicated
dentist.		CAMHS support tailored to their needs by the end of June 2014.
We ensure children have appropriate and timely health checks.	2.	By the end of June 2014 we will ensure the CAMHS team contributes to
We ensure children have appropriate and timely immunisation.		the collection and monitoring of Strengths and Difficulties Questionnaire
4. We work to ensure that a percentage reduction in children in car	<u>;</u>	data and to ensure that they work with children and young people with
scoring 14 or higher in Strengths and Difficulties Questionnaire year	•	the highest Strengths and Difficulties Questionnaire scores.
on year based on the previous year's Outturn.	3.	To utilise the professional substance misuse advice and consultation
5. We work to ensure that all children who have been in care for thre	÷	service available from Compass by ensuring staff and primary carers are
months or more have an up-to-date Strengths and Difficultie	;	aware of the early intervention services offered to those 'at risk' of
Questionnaire.		substance misuse and risk taking behaviours by the end of April 2014.
6. The CAMHS team scrutinises the process for managing the	4.	The content of the substance misuse screening tools will be agreed
completion of the Strengths and Difficulties Questionnaire and t	,	between Compass and Commissioners by the end May 2014.
actively addressed issues where necessary	5.	To identify ways in which we can ensure our young people are prepared
7. We ensure appropriate sex & relationships support & advice i	;	for healthy relationships considering the impact of domestic violence,
available to young people.		loss and trauma by the end of September 2014.
8. Residential staff work to ensure children and young people in the	6.	To establish if there is a need for a parenting programme for care leavers
care are educated in the dangers of substance misuse.		by the end of August 2014.
9. We have implemented a referral pathway between Compass an	1	,
General Practitioners (GPs). The implantation of the programme i		
being supplemented by ongoing training of GPs.		

SPS2 - PERMANENCY

NCC believes that all children should grow up with their birth families. Where this is not able to happen we will secure permanency through adoption, special guardianship, residence orders or long-term fostering

What We've Done So Far

1. Place children in a placement that best meets their needs.

- 2. We monitor the progress of children in the adoption process to helps ensure children are adopted in a timely manner.
- 3. Adoption Placement Advisors (APAs) work closely with social workers to actively seek appropriate placements for children in the adoption process.
- 4. Fast-track Social Workers target those children who are matched or placed for adoption to ensure reports are completed and submitted to court within timescales, support placements to prevent breakdowns and target hard to place children.
- 5. The authority has commenced a rolling programme of Matching Evenings, as well as participated in Adoption Activity Days. Both provide an opportunity to create matches for our children with adopters.
- 6. We closely monitor information on the quality and outcomes of placements.
- 7. We regularly convene Placement and Permanency Panels.
- 8. We closely monitor the placements of children placed outside the authority.
- 9. We seek the views of young people when carrying out our statutory visits.
- 10. We hold Strategy Meetings for all young people in care who go missing.

What We Plan To Do Next

- 1. Our Independent Reviewing Officer (IRO) team will ensure that information regarding training, and research is put into practice across children and families by the end of March 2014.
- 2. By the end of May 2014 IROs will chair and review Child Sexual Exploitation Strategy Meetings to ensure robust plans are in place to safeguard young people.
- 3. To develop a subgroup of the CSECAG (Child Sexual Exploitation Cross Authority Group) that will provide additional information by the end of May 2014.
- 4. Work to reprocure regional framework of quality placements by April 2015.

SPS3 - RESILIENCE AND INDEPENDANCE

To ensure children in care and care leavers are better able to deal successfully with significant changes in their lives. This includes improving transition into independence and ensuring there are consultation and participation opportunities.

What We've Done So Far	What We Plan To Do Next
 We encouraged young people to attend meetings that affect them. We monitor the type and level of participation in LAC reviews to ensure all children and young people have the opportunity contribute to their LAC review in a way that is meaningful to them. We encouraged and prepare young people to chair meetings that affect them. IROs meet with children and young people both before and between reviews will be embedded by the January We convene monthly Children in Care Council (CiCC) meetings who are consulted on service developments their support. We seek the views of children and young people as part of the annual 'Have your Say' survey. Results from the survey are converted into areas for development and prioritised in partnership with the CiCC. We monitor the completion & quality of Pathway Plans. The Independent Living Skills Programme has been introduced for all children placed in internal residential homes and foster carers. Packs will help primary carers to monitor the readiness of children for independence. Every care leaver has an allocated Personal Advisor who will support them until they reach 21 years (or 25 years if in education). We complete statutory visits to care leavers. We refer young people to our pre-employability programme (RISE) and also through our Economic Development Team onto apprenticeships and employment opportunities. We work closely with the Futures Service to identify opportunities for young people. We hold bi-monthly Employability Meetings with partner agencies to address and discuss what is working and what is available and what is coming up in the future with regard to employment, education and training opportunities 	 To involve children in care and care leavers in the development, implementation and review of an effective mechanism for complaint resolution for children in care by the end of March 2015. To develop a system through which children in care and care leavers can access identified work experience and volunteering opportunities. The system through which this is achieved will be embedded by the end of December 2014.

SPS4 – EDUCATIONAL ATTAINMENT

To improve the educational attainment of children in care and ensure care leavers engage in employment, education or training, including voluntary and work experience opportunities.

What We've Done So Far	What We Plan To Do Next
We closely monitor the completion and implementation of Personal	IROs will ensure that PEPs are discussed and presented at each LAC
Education Plans (PEPs).	review. This will be implemented by the end of May 2014.
2. We are working to improve our PEP process to ensure that the wishes	2. We are exploring if PEPs could be incorporated into our CareFirst system
and feelings of children and young people are included in their PEP.	which will allow closer monitoring of educational plans and provision. This
3. We are working to ensure school placements are a priority in the event	
of a placement move, in an attempt to ensure the number of school	3. To increase the capacity of the Virtual School team end of July 2014.
placement moves is reduced.	4. To develop a system through which children in care and care leavers can
4. We are working to ensure that school admission of children happens	access identified work experience and volunteering opportunities. The
in 20 days or less.	system through which this is achieved will be embedded by the end of
5. We monitor school attendance of children on a weekly basis.	December 2014.
6. We have a Designated Teacher Network which is used to offer advice	
and support to Designated Teachers to ensure schools are meeting	
their statutory duties.	
7. We monitor and challenge the use of the Pupil Premium and support	
schools to commission appropriate services	
8. Local authority and partners apprenticeship programme for care	
leavers.	
9. We have made available a range of activities that will enhance	
educational outcomes e.g. Duke of Edinburgh, Sports Leadership,	
homework support and one-to-one tuition.	
10. We have an Education Progress Grant allocation process in place that	
clearly identifies educational outcomes. An agreed process has been	
embedded.	

SPS5 – SUITABLE ACCOMMODATION

To ensure care leavers have access to suitable accommodation and support.

	What Walve Dana Co For	What We Dier To De Nort
	What We've Done So Far	What We Plan To Do Next
1.	Compass Workers signpost young people to appropriate support	1. We will ensure all eligible young people move onto suitable
	agencies into education and employment e.g. Futures	accommodation through the development of the accommodation service
2.	We ensure young people in care aged 15 plus receive information	and implementation of the '16 Plus Enhancing Accommodation Strategy'
	regarding events and opportunities and are supported and	end of September 2014.
	encouraged to access employment, education, and training.	2. We will implement our Independent Living Skills Programme for all children,
3.	We ensure all older children in care and care leavers have the	including those placed with external providers by the end of September
	opportunity to engage with the review and development of services	2014.
	through consultation.	3. We will review and promote our Staying Put Scheme by the end of May
4.	We ensure young people who are seeking housing within the city area	2014.
	are prioritised following a recommendation to Nottingham City Homes	4. We will review the placement strategy for NCC and a new framework will in
	(NCH).	place by end of March 2015.
5.	Monthly meetings are held with NCH to ensure support and housing	
	issues are addressed.	
6.	A Housing Protocol agreement is in place between the 15 Plus Team	
	and NCH. This is reviewed and amended annually, or as and when	
	amendments are identified.	
7.	Support and guidance is provided through contingencies identified	
	within the pathway plan e.g. Housing Aid.	
8.	Support and advice is provided to care leavers through an allocated	
	Personal Advisor up to the age of 21 years or 25 if in education.	
9.	We will continue to work with NCH, Housing Aid and other housing	
	providers to ensure our care leavers have access to suitable	
	accommodation.	

SPS6 – OFFENDING BEHAVIOUR

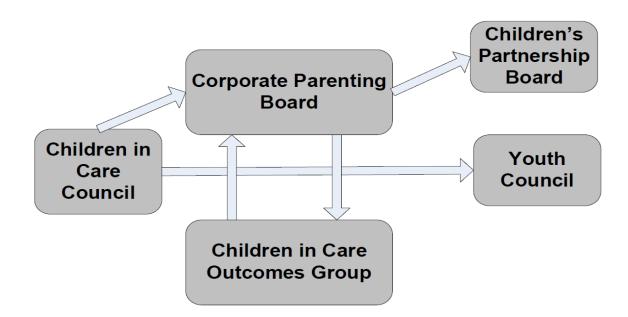
To reduce offending behaviour through strong collaborative partnership work.

	What We've Done So Far	What We Plan To Do Next
1	. We have a dedicated Children in Care Police Officer (CiCPO) whose	1. We plan to hold regular Safeguarding Children in Care events. Such events
١,	expertise and service we will continue to use.	provide an opportunity to discuss activity in regards to reducing offending
4	2. We have a dedicated children in care lead in the Youth Offending	
	Team whose works closely with the CiCPO on reducing the criminal behaviour amongst our children in care and care leaver population.	people. A planned schedule of these events will be available by the end of October 2014
3	B. We hold quarterly Multi-agency Network meetings between our Youth	2. Subject to availability, we plan to secure further opportunities for young
`	Offending Team, Nottinghamshire Police, and private and statutory	people and staff to attend theatre performances that deal with sexual
	providers. Meetings are used to share good practice, information, and	exploitation and associated risks by the end of July 2014.
	open up lines of communication.	3. We plan to develop multi-agency group, which will include representation
4	I. We use Restorative Justice (RJ) and provide training on RJ to staff	from Ofsted that will focus on the risk of sexual exploitation. It is anticipated
	and external providers.	that the group will be established by the end of July 2014.
5	5. We are currently trying to establish if low level sexual offending can be	
١,	dealt with by means of RJ.	
,	6. We offer training regarding reducing the risk of Sexual Exploitation to staff and external providers.	
١,	7. Our Personal Advisors meet with Probation Officers and Youth	
'	Offending Team Case Managers to address offending behaviour; this	
	is dealt within the Pathway Plan.	
8	3. We use an eight-point checklist that ensures all other strategies have	
	been exhausted before a young person is 'criminalised'.	
6	9. We hold bi-monthly Concerns Network meetings where low level	
	sexual exploitation concerns are shared and addressed.	

Governance and Strategic Framework

This strategy is endorsed by the Corporate Parenting Board. Strategic Priority Statements and their corresponding actions will be reviewed in response to updates of our Children in Care JSNA, the annual children in care and care leavers 'Have Your Say' survey, and priorities set by central government. The next schedule update of this strategy will take place in December 2014.

Progress against actions outline in the action plan will be monitored by both Children in Care Outcome Group and Corporate Parenting Board members. Members of both forums will also be responsible for monitoring performance, as detailed in appendix one.



Appendix One – Performance Indicators

SPS 1 – Health		
Performance Indicator	Target	
CC-12 (E) The percentage of Children in Care with an up-to-date health	91%	
CC-13 (E) The percentage of Children in Children with up-to-date dental checks	91%	
CC-14 The percentage of children with up-to-date Strengths and Difficulties Questionnaire (SDQ)	90%	

SPS 2 – Permanency		
Performance Indicator	Target	
CC-1 (E) Number of Children in Care at the end of the month (rate per 10,000)	524	
CC-3 (E) The number of discharges from care	No target set – to monitor	
CC-4 (E) The number of children discharged as a result of an Adoption Order	43	
CC-5 (E) The number of children discharged as a result of a Special Guardianship	30	
CC-6 (E) The number of children discharged as a result of a Residence Order	No target set – to monitor	
A-1 (R) Adopted CYP – the percentage placed for adoption in timescale	75%	
A-2 (R) CYP placed for adoption – the percentage who were placed for adoption in timescale	75%	
A-3 (R) Adopted CYP – the percentage who were matched within timescale	85%	
A-4 (R) CYP currently matched, placed for adoption or adoption in the year – the percentage who were match within timescale	85%	
A-7 (R) The number of children whose adoption plan has been formally revoked	No target set – to monitor	
A-8 (R) The average number of days between a Best Interest Decision and an Agency Decision Makers approval of plan	No target set – to monitor	

A-9 (R) The average number of days between an Agency Decisions Maker's approval of a plan and approval of a match	No target set – to monitor
A-10 (R) The average number of days between an Agency	No target set – to monitor
Decision Markers approval of match and a child being placed for adoption	
CC-8 (NI62) The percentage of children in care that have had three or more placement moves in the previous 12 months.	10%
CC-9 (NI63) The percentage of children in care who have lived in the same placement for the last two years	66%

SPS 3 – Resilience and Independence		
Performance Indicator	Target	
CC-10 (R) The percentage of children in care reviewed within appropriate timescales	97%	
CC-11 (R) The percentage of review where the child participated	94%	
CC-19 (R) The percentage of eligible young people with a Pathway Plan started within the last 6 months	97%	
CC-20 (R) The percentage of relevant young people with a Pathway Plan started within the last 6 months	97%	
CC-21 (R) The percentage of former relevant young people with a Pathway Plan started within the last 6 months	97%	
CC-22 (R) the percentage of eligible young people with a Pathway Plan completed/authorised	97%	
CC-23 (R) The percentage of relevant young people with a Pathway Plan completed/authorised	97%	
CC-24 (R) The percentage of former relevant young people with a Pathway Plan completed/authorised	97%	

SPS 4 – Educational Attainment		
Performance Indicator	Target	
CC-25 (E) The percentage of children in care with a completed Personal Education Plan (PEP)	95%	
CL-4 (R) The percentage of care leavers in Education, Employment or Training at 19 years	55%	
CL-5 (R) The percentage of care leavers in Education, Employment or Training at 20 years	55%	
CL-6 (R) The percentage of care leavers in Education, Employment or Training at 21 years	55%	

SPS 5 – Suitable Accommodation		
Performance Indicator	Target	
CL-1 (R) the percentage of care leavers in suitable accommodation at 19 years	90%	
CL-2 (R) the percentage of care leavers in suitable accommodation at 20 years	85%	
CL-3 (R) the percentage of care leavers in suitable accommodation at 21 years	80%	

SPS 6 – Offending Behaviour		
Performance Indicator	Target	
CC-17 (R) The percentage of children in care with convictions/cautions and reprimands	No target set – to monitor	
CC-18 (R) The number of children/young people remanded into the Authority's care	No target set – to monitor	

Appendix Two – Children in Care and Care Leavers Charter

Children in Care & Care Leavers' Charter

Nottingham City Council has a responsibility to children and young people in its care and to its care leavers. This responsibility is represented by the term "Corporate Parenting": Nottingham City Council is the "Corporate Parent" for all children and young people in its care and its care leavers. Because of this responsibility, Nottingham City Council makes the commitments below.

We will ensure that all children and young people in and leaving our care have the right home and support to keep them safe and well and to help them grow into happy, healthy, successful and fulfilled young adults who are optimistic about their future.

Commitments to children and young people in care and care leavers

- We will treat all our children and young people with respect and with regard to their age and understanding
- We will give our children and young people enough time and help to understand (and be happy) with their circumstances
- We will make sure they know about the advocacy and complaints services in case they want help to have their views heard or are unhappy with us
- We will listen to our children and young people and involve them in planning for their care
- We will keep our children and young people safe and well by:
- Seeing that they have the right place to live as quickly as possible
 Making sure that this home is
- stable and keeps them safe
- o Giving them the right support to be as healthy as possible
- We will help our children and young people to enjoy themselves

- We will help them to achieve at school and elsewhere to the very best of their ability
- We know that a change of home, carer, social worker or school can easily cause problems for a child or young person so we promise to do all we can to prevent such changes unless they are absolutely necessary to keep the child or young person safe and well
- We will make sure that a child or young person stays in touch with their birth family and friends as much as possible, considering their safety and wellbeing
- We will help our children and young people to plan for and achieve a successful journey into independent adulthood
- We will ensure that all our children and young people – and the adults working for them - know about these promises

Commitments concerning children and young people in care and care leavers

- We will make sure that Nottingham City Council is the best Corporate Parent it can be and achieve improved and sustainable outcomes for children and young people in and leaving our care
- We will ensure that everyone who shares our responsibility to children and young people in care and care leavers helps us to keep these promises
- When there are changes to the law or other things that affect the lives of children and young people in and leaving our care, everyone involved
 Nottingham City Council and its partners - will respond together, for the benefit of our children and young people
- We will let children, young people and everyone else concerned with these commitments know how well we are keeping them by reporting about them regularly

For more information or to see the Children & Young People's Plan please visit www.nottinghamchildrenspartnership.org.uk

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Nottingham City Council, NHS Nottingham City, City of Nottingham Governors' Association, National Probation Service, Job Centre Plus, Nottinghamshire Police Authority, Djanogly City Academy, Nottingham Community and Voluntary Services, Nottingham City Safeguarding Children Board, Hadden Park High, Nottingham Nursery and Training Centre, Springfield Primary School.





Children in Care and Care Leavers Strategy Contact and Feedback

We Welcome Your Views...

Nottingham City Council is committed to providing the best possible services for citizens. We are interested to know what you think about this strategy. If you want to tell us what you think, please do so using our 'Have Your Say' comments, compliments and complaints process. See the link below.

https://secure.nottinghamcity.gov.uk/haveyoursay/#

Contact Details		
Portfolio Holder for Children's Services Councillor David Mellen Telephone: 0115 876 3786 or 0115 915 2497 Email:david.mellen@nottinghamcity.gov.uk	Corporate Director of Children & Adults Alison Michalska Telephone: 0115 8763332 Email: Alison.Michalska@nottinghamcity.gov.uk	
Director for Children's Safeguarding Helen Blackman Telephone: 0115 8764710 Email: helen.blackman@nottinghamcity.gov.uk	Service Manager – Children in Care Sharon Clarke Telephone: (0115) 8765032 Email: sharon.clarke@nottinghamcity.gov.uk (Areas of responsibility: Children in Care Team, 15 Plus Team and Personal Advisors)	
Interim Service Manager – Fostering and Adoption Sonia Sandiford Telephone: (0115) 8762696 Email: sonia.sandiford@nottinghamcity.gov.uk (Area of responsibility: Fostering and Adoption Service)	Service Manager – Residential Kay Sutt Telephone: (0115) 8765667 Email: kay.sutt@nottinghamcity.gov.uk (Areas of responsibility: Children's Homes and Targeted Support Team)	
Customor Sorvice Officers		

Customer Service Officers

Maureen Devlin and Lucy Harrison Telephone: (0115) 8762696 Email: fa.info@nottinghamcity.gov.uk

You can write to us at:
The Children in Care Service, Nottingham City Council
Loxley House, Station Street, Nottingham, NG2 3NG

NYAS Advocacy and Independent Visitor Service

0808 808 1001 or 0151 649 8700, help@nyas.net or www.nyas.net